# O 1894 CE

# CITY OF BAY CITY

# FY 2018 1st Quarter Financial Report

As of December 31, 2017

The City of Bay City Finance Department is dedicated to excellence in local government, comprehensive fiscal management, compliance and reporting. The Monthly Report is used to provide our internal and external customers financial reporting with easy to read narratives regarding the City's financial position.

This report represents a general overview of financial operations through **December 2017**, the <u>third</u> month, and **25.00%** of FY 2018.

- 1. The **Financial Summaries** provide comparative data for revenues and expenditures by fund. Data shows current monthly and year to date information as is relates to budget. Beginning fund balances are estimates until the final audit is complete.
  - The <u>General Fund</u> is the general operating fund of the City. It is used to account for all financial resources except those accounted for in other specific funds. This fund includes all general tax revenues and other receipts that are not restricted by law or contractual agreement to some other fund. General operating expenditures, fixed charges and capital improvement costs not paid through other funds are paid from this fund.
  - The <u>Public Utility Fund</u> accounts for the operations costs to provide water and sewer services to the citizens of Bay City.
  - The <u>Airport Fund</u> is used to account for the operations of the Airport, and to account for the rent generated from its T-hangers and fuel sold.
  - The <u>Hotel/Motel Occupancy Tax Fund</u> was established to directly enhance and promote tourism and the convention and hotel industry or other expenses as approved by State Law.
- 2. The Investment Report provides a description of investment activity during the quarter.

This report does not include all funds related to the City of Bay City's Operations—please refer to the City's Comprehensive Annual Financial Report & the City's Annual Budget available on the City's website (<a href="www.cityofbaycity.org">www.cityofbaycity.org</a>).

Go to the Finance Department's Web Page for all financial transparency information. This includes audits, budgets, quarterly reports, and check registers

## General Fund Overview

#### Revenue Highlights

Revenues total \$3,436,056 or 23.7% of the budget.

- <u>Property Tax.</u> The certified value totaled \$811 million. Through December, the City received \$1,034,709 of the 4.2-million-dollar property tax maintenance and operation budget. Most property taxes will be received by Jan 2018.
- <u>Sales tax</u>. First Quarter Sales Tax Allocation to the City is up 1.66% (\$22,926) as compared to prior year.
- Franchise fees are in line with budget. Licenses & Permits appear to far exceed the budget target, however this additional revenue will be offset by a third-party inspection contracted by the City.
- Charges for services represents sanitation fees \$581,296 (25% of budget).
- Other Revenue holds a budget of 540,000. The City will issue a tax note to fund capital improvements in the General Fund (Police Roof and Library Roof).

#### General Fund Expenditure Highlights

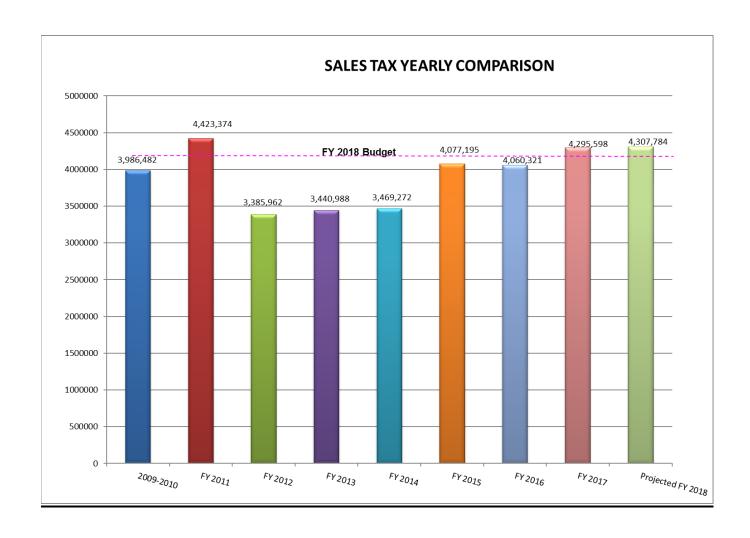
Expenditures total 2,951,503 or 20.3% of budget.

- Most departments are under the 25% budget target. Budgets that are over the budget target are primarily due to timing of payments.
  - o City Secretary exceeding budget target due to timing of expenditures.
  - Main Street budget is exceeding budget target due to unanticipated payment for downtown lighting (Amendment needed)

The General Fund's fund balance is budgeted to remain flat. The city reserve level currently is below the minimum policy of 25%. See bottom of page 3 for more clarification. The beginning cash position (October 1, 2017) is anticipated to be closer to 1.5 million which represents 10.16% reserve. This balance does not represent debris recovery charges from Hurricane Harvey. The City plans to build reserve over the next 3 years.

# **GENERAL FUND FINANCIAL SUMMARY**

General Fund (Fund 11)				
Percent of Fiscal Year Complete	25%			
	Total Budget	YTD Actual*	Over(Under) Budget to Date	% FY 2018 Budget
Beginning Fund Balance	\$ 1,475,000	\$ 1,475,000		
REVENUES				
Property Taxes	4,267,949	1,034,709	3,233,240	24.2%
Sales Tax	4,117,500	1,052,627	3,064,873	25.6%
Other Local Taxes	1,300,000	328,294	971,706	25.3%
Charges for Services	2,316,000	581,296	1,734,704	25.1%
Fines & Penalties	283,500	44,287	239,213	15.6%
Licenses & Permits	181,500	181,657	(157)	100.1%
Miscellaneous	997,751	84,736	913,015	8.5%
Transfers	513,800	128,450	385,350	25.0%
Other Revenue	540,000	-	540,000	0.0%
Total Revenues	\$ 14,518,000	\$ 3,436,056	\$ 11,081,944	23.7%
EXPENDITURES				
City Secretary	141,451	39,971	101,480	28.3%
City General Services	2,665,540	595,313	2,070,227	22.3%
Administrative Council	206,205	47,071	159,134	22.8%
Main Street	50,800	22,788	28,012	44.9%
Personnel Resources	238,202	55,566	182,636	23.3%
Municipal Court	308,019	56,723	251,296	18.4%
Finance	318,745	70,189	248,556	22.0%
Police	4,666,840	1,044,165	3,622,675	22.4%
Animal Impoundment	163,830	36,669	127,161	22.4%
Fire Department	185,198	24,384	160,814	13.2%
Public Works	3,177,046	560,910	2,616,136	17.7%
Recycling Center	160,029	34,453	125,576	21.5%
Parks	929,937	182,313	747,624	19.6%
Riverside Park	223,300	28,849	194,451	12.9%
Recreation	100,012	22,216	77,796	22.2%
Aquatics	296,096	43,120	252,976	14.6%
Library	686,750	86,802	599,948	12.6%
Total Expenditures  *YTD does not includes encumbrances	\$ 14,518,000	\$ 2,951,503	\$ 11,566,497	20.3%
Net Revenue (Expenditures)	\$ -	\$ 484,553		
Ending Fund Balance	\$ 1,475,000	\$ 1,959,553		
% of Operating Reserves	10.16%	13.50%		
Fund Balance Target 90 days (25%)	\$ 3,629,500			
Over/(Under) min Policy Level (25%)	\$ (2,154,500)			



	1st Quarter		% Change from	
	Fiscal Year 2017	Fiscal Year 2018	Prior Year	Variance
October	465,786.26	435,515.45	-6.50%	(30,270.81)
November	483,601.99	489,619.93	1.24%	6,017.94
December	431,187.85	478,366.81	10.94%	47,178.96
Total	1,380,576.10	1,403,502.19	1.66%	22,926.09
City General Fund (75%)	1,035,432.08	1,052,626.64		17,194.57
BCCDC (25%)	345,144.03	350,875.55		5,731.52
	1,380,576.10	1,403,502.19		22,926.09

# **Public Utility Fund Overview**

## **Revenue Highlights**

• As a percentage of budget, total Water & Sewer Revenue is 25% being on target with budget expectations.

# **Expenditure Highlights**

- Total expenditures for the Utility Fund sit nicely at 18% of budget.
- All departments are within budget expectations.

#### PUBLIC UTILITY FUND FINANCIAL SUMMARY

Utility Fund (Fund 61)					
Percent of Fiscal Year Complete	25%				
	Total Budget		TD Actual*	Over(Under) Budget to Date	% FY 2018 Budget
	buuget	- '	1D Actual	to Date	buuget
Beginning Fund Balance	\$ 2,924,084	\$	2,924,084		
REVENUES					
Charges for Services	7,522,000		1,871,574	5,650,426	25%
Fines & Penalities	190,000		47,301	142,699	25%
Miscellaneous	9,000		2,034	6,966	0%
Total Revenues	7,721,000		1,920,909	5,800,091	25%
EXPENDITURES					
General Operation	3,853,885		900,734	2,953,151	23%
Water	2,139,829		215,608	1,924,221	10%
Sewer	1,640,786		293,660	1,347,126	18%
Warehouse Operations	86,500		16,352	70,148	19%
Total Expenditures	\$ 7,721,000	\$	1,426,355	\$ 6,294,645	18%
*YTD includes encumbrances					
Net Revenue (Expenditures)	\$ -	\$	494,554		
Ending Fund Balance	\$ 2,924,084	\$	3,418,638		
% of Operating Reserves	34.98%		40.89%		
Target 90 days (25%)	1,930,250				
Over/(Under) Target	\$ 993,834				

# **Airport Fund Overview**

## **Revenue Highlights**

- As a percentage of budget, core Airport revenues are slightly above budget expectations due to fuel sales.
- General Fund (Transfers In) subsidizes the Airport by \$150,000.

## **Expenditure Highlights**

• As a percentage of budget, total expenditures are 20%. Capital Expenditures represent 81% of budget—this is due to the timing of the TXDOT airport project.

#### AIRPORT FUND FINANCIAL SUMMARY

Municipal Airport Fund (Fund 64)					
Percent of Fiscal Year Complete	25%				
	Total		D 4 - 1 - 1 *	ver(Under) Budget	% FY 2018
	Budget	YI	D Actual*	to Date	Budget
Beginning Fund Balance	\$ 130,000	\$	130,000		
REVENUES					
Charges for Services	-		100	(100)	0%
Miscellaneous	158,000		24,760	133,240	16%
Transfers	150,000		37,500	112,500	25%
Other Revenue (Fuel Sales)	160,500		47,373	113,127	30%
Total Revenues	\$ 468,500	\$	109,733	\$ 358,767	23%
<u>EXPENDITURES</u>					
Personnel	133,046		18,018	115,028	14%
Supplies & Materials	119,500		27,063	92,437	23%
Other Charges & Services	82,104		21,211	60,893	26%
Repairs & Maintenance	138,829		10,240	128,589	7%
Capital Expenditures	32,021		25,864	6,157	81%
Total Expenditures	\$ 505,500	\$	102,395	\$ 403,105	20%
*YTD includes encumbrances					
Net Revenue (Expenditures)	\$ (37,000)	\$	7,338		
Ending Fund Balance	\$ 93,000	\$	137,338		
No minimum Fund Balance Policy					
General Fund subsidizes \$150,000					

# Civic & Cultural Arts Fund (Hotel /Motel Fund) Overview

#### **Revenue Highlights**

- As a percentage of budget, total Hotel/Motel Fund is below budget target of 25%, this is due the timing of hotel payments. Most hotels remit tax on a monthly or quarterly basis. December receipts will not be remitted until January.
- The City also budgeted to receive outside financing sources \$585,000 (tax note) to replace the civic center roof. This is budgeted as part of Miscellaneous Income in the report.

#### **Expenditure Highlights**

- As a percentage of budget, total expenditures are below the budget target, however this is due to the timing various budgets within the Hotel / Motel Fund.
- The City budgeted to use \$184,350 of Fund Balance to support the Bay City Theatre renovations.

#### HOTEL/MOTEL FUND FINANCIAL SUMMARY

Civic & Cultural Arts Fund (Fund 25)					
Percent of Fiscal Year Complete	25%				
	Total Budget	Υ٦	TD Actual*	Over(Under) Budget to Date	% FY 2018 Budget
Beginning Fund Balance	\$ 542,000	\$	542,000		
Revenues					
Hotel Occupancy Tax	\$ 725,000	\$	56,352	\$ 668,648	8%
Miscellaneous	657,650		18,971	\$ 638,679	3%
Total Revenues	\$ 1,382,650		75,323	\$ 1,307,327	5%
<u>Expenditures</u>					
Council Discretionary	\$ 173,545		12,700	160,845	7%
Convention & Visitors Bureau	219,955		49,732	170,223	23%
Civic Center	843,500		55,311	788,189	7%
Bay City Theatre	330,000		1,859	328,141	1%
Total Expenditures	\$ 1,567,000	\$	119,601	\$ 1,447,399	8%
*YTD includes encumbrances					
Net Revenue (Expenditures)	\$ (184,350)	\$	(44,279)		
Ending Fund Balance	\$ 357,650	\$	497,721		
Proposed to maintain \$50,000					

# **Departmental Highlights**

# Building Department

**New Homes** 



Value Added: \$1,097,614 Total Taxes= \$7,189

Commercial

BUSINESS

Value Added: \$6,326,316 Total Taxes= \$41,437

	Fiscal Year 2017	Fiscal Year 2018
Building Inspections	239	260

**Street and Bridge** 

	1:	1:	1	
U	u	Ш	ι	У

Description	Total (work orders)	Description	Total (work orders)
Concrete Pavement Repair	12	Water leaks	151
Ditch Cleaning	19	Meter leaks	39
Asphalt Pavement Repair	52		
Utility Asphalt/Concrete Repair	26	Sewer repairs	182
Signs	10	Low pressure reads	8
Traffic Control Devices	15	Meter swaps	100

# **Police Statistics**

	Fiscal Year 2017	Fiscal Year 2018
Calls for service	7464	6982
Arrests	347	264
Cases assigned to CID	601	667
Cases cleared by CID	235	279

# **Civic Center**

	Fiscal Year 2017	Fiscal Year 2018
Total Revenue	\$13,143	\$18,200
Total Expenditures	\$61,258	\$55,311

## FINANCIAL CHALLENGES OF THE CITY

#### **Governmental Funds**

#### **General Fund**

Reserve Levels-The City needs to build reserves up to policy level over the next 3 fiscal years. The City will commit additional sales received to build reserves and to offset Riverside Park Income. Riverside Park- Potential loss of revenue- \$90,000 (Amendments forthcoming)

# **Proprietary Funds**

Public Utility Fund

None

**Airport** 

None

Monitoring:

Sales Tax

Court Fines- Below Budget Target- 16%

# Investment Report 1st Quarter Fiscal Year 2018

The City has a weighted average portfolio of 1 day with an average book yield of .67%. The City is liquid with 100% of the portfolio in a 0-1-year maturity. Average interest rates have slightly increased since prior quarter. All short-term investments average less than 1%. Investment earnings are \$21,837 for the quarter and up \$11,678 as compared to the same quarter last year. The investment strategy currently is to stay short with diversification (Checking & Investment Pools) to minimize interest rate risk in the future. However, the City will begin to build a laddered portfolio with some investment moving into 2-3 year maturities. The Investment Officer will begin to investing in short term securities.

#### December 31, 2017 Balances

	Total Bal by Type	% of Portfolio
IBC/Prosperity	\$2,634,576	25.58%
Petty Cash/Cash Drawers	\$3,577	0.03%
Texstar	\$7,149,912	69.41%
Texas Class	\$512,751	4.98%
CD's	\$-	0.00%
Securities	\$-	0.00%
	\$10,300,816	100.00%

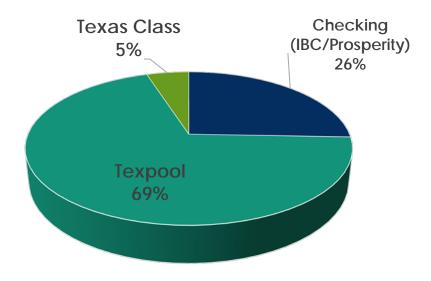
#### Interest Earnings

Interest received during the 1st<sup>th</sup> quarter totaled \$ 21,837 and represents interest paid on checking accounts and investments.

Portfolio	Qtr 12-31-16	Qtr 12-31-17	Over Prior Year
Interest Received	\$10,159	\$21,837	\$11,678

# Portfolio Diversification

Portfolio Diversification is used to create a structure to reduce investment risks and a portfolio that will experience minimal volatility during economic cycles.



# Portfolio Maturity Schedule

The goal is to ladder the City's portfolio. Due to some economic uncertainty and low interest rates, staying short for investment purposes is the strategy for any investments.

Years to Maturity	Face Value	% Total
0-1	\$10,300,816	100%
1-2	\$ 0	0%
2-3	\$ 0	0%
Total	\$10,300,816	100%

of BAP	City of BAY CITY vs.	Benchmarks					
	for Quarter Ending DECEMBER31, 2017						
EXNS							
	BOOK VALUE	MARKET VALUE	Unrealized	Average Book		Benchmark	Benchmark
			Gain/ <loss></loss>	Yield		Pools	90 Day T-Bill
	\$ 10,300,816	\$ 10,300,816	-	0.89%		1.21%	1.27%
	Weighted Average						
	Maturity	1.00	Day(s)	0.89%	Yield		